

Nambucca Heads Island Golf Club Ltd
79 002 470 582

For the Year Ended 30 June 2022



Nambucca Heads Island Golf Club Ltd ABN 79 002 470 582

Annual Report 2021

For the Year Ended 30 June 2022

Notice is hereby given that the Annual General Meeting of the Nambucca Heads Island Golf Club Limited will be held on Sunday 20th November 2022 commencing at 10.00am in the Auditorium at the premises of the Golf Club on Stuart Island, Nambucca Heads, New South Wales.

OFFICE BEARERS 2021-2022

President:	Mr Geoff Harris
Vice President:	Mr Malcolm McGoldrick
Treasurer:	Mr Andrew Johnston
Golf Director:	Mr Geoff McCann
Directors:	Mrs Sue Seymour
	Mrs Judy Boyle
	Mr Geoff Brooks

Nambucca Heads Island Golf Club Ltd

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For the Year Ended 30 June 2022

WE WISH TO THANK OUR MAJOR SPONSORS FOR THEIR SUPPORT

Ingenia White Albatross	Ecomist
Nambucca Valley BarberShop	Toyota Service Advantage
Nambucca Newsagency	Golden Sands Tavern
Allied Air Conditioning	Macksville Mitre 10
North Coast Boating Centre	Nambucca Valley Care
Nambucca Plaza Butchery	Nambucca Glass
Pizza This Pizza That	McGrath
Drew Walker Plumbing	Nambucca Smash Repairs
Midcoast Trucks	Nambucca Local Liquor
Marcel Towers	Treasury Wines
Nambucca Heads Island Pro Shop	Nambucca Valley Property
Lion	BMW Carpets
Eyecare Plus	Terminator Ant & Pest Control
InFill House & Land	Laverty's Funerals

**We would also like to thank Daily Competition
Sponsors and the many members who support us by
sponsoring individual days.**

Thank You!

AGENDA - ANNUAL GENERAL MEETING

Sunday 20th November 2022 at 10.00am.

Copies of the Club's Financial Statements are available from 1st November 2021 at the Office, or by email request, and are posted on the Club's website: www.namgolf.com

BUSINESS

1. Opening and Welcome
2. Attendance, Quorum and Apologies.
3. Receive and confirm the Minutes of the Annual General Meeting held on Sunday 28th November 2022.
4. Receive and adopt the Reports of Directors and Office Bearers.
5. Receive and adopt the Balance Sheet, Statement in Changes of Equity, Income Statement, Cash Flow Statement, Notes to the Accounts, Director's report, Director's Declaration and the Independent Audit Report.
6. Notify the result of Ballot and Declaration of Office Bearers for 2022-2023.

President – Geoff Harris, unopposed

Vice-President – Kel McGoldrick, unopposed

Treasurer – Andy Johnston, unopposed

Captain – Geoff McCann, unopposed

Directors – Judy Boyle, Geoff Brooks, Wendy Avery, unopposed

7. To elect Office Bearers to any vacant position following the declaration of Office Bearers.
8. To consider Notices of Motion received by the Nambucca Heads Island Golf Club Ltd.
9. General Business.

PRESIDENT'S REPORT

It is again a pleasure and a privilege to present this report to members of the Nambucca Heads Island Golf Club for the trading year 2021-2022.

When I wrote this report last year I assumed that the worst of the weather was behind us. I had no idea what was to follow. Heavy rain continued through February and March and this caused untold damage to our course as well as severe interruptions to our club house trade. This was not assisted by the continual high tides that covered the causeway and prevented patrons from gaining access to our facility. We also had a Covid lockdown in August. Trading losses during these periods were high. We note that we were not alone as most golf clubs along the east coast had similar problems with closures, rain interruptions and lockdowns.

Currently we seem to be moving into a less volatile weather pattern and we are all hopeful that this is the case.

FINANCIAL RESULTS AND TRADING CONDITIONS

As I have previously foreshadowed the Audited Financial Reports show that the club traded at a loss of \$81,225.00 for the trading year. One of the many factors that contributed to this result was the reduction in green fee and competition fee income of \$82,064 from the previous year. This was caused mainly by weather interruptions and Covid lockdowns. The loss of foot traffic on the course also resulted in a loss of sales in the club. This loss of income is estimated to be, in the vicinity of, \$60,000.

Whilst this result is disappointing I can assure all members that our underlying operational model is very strong and during the months in which we sustained uninterrupted trading a positive financial result was achieved. The Club's strong financial position, carried forward from the previous year, enabled us to continue with a number of necessary capital works and also to reduce our long term bank debt by \$100k. The club's cash position is still very strong.

Treasurer Andy's report contains more detailed information and I urge you all to read his report and to review the numbers contained there-in.

CAPITAL WORKS

As we are all aware repair and maintenance matters continue regardless of outside influences. I am able to report that many improvements occurred during the last twelve months and these included upgrading poker machines and games, compulsory roof repairs, completion of the men's locker room renovations, upgrades to kitchen fittings and replacement of the air conditioning units in the restaurant area of the club.

The Boards attention has been focused on the course as it has taken a severe battering from flooding rain and high tides. Greg and his team have done a wonderful job keeping the course playable but as you are all aware there is still much to do. The resources necessary to complete this work will be made available to Greg in order to achieve a timely result.

For the Year Ended 30 June 2022

All members would be aware that the short course was implemented during the worst part of the flooding. It was an innovative idea from the Management team and it allowed some golf to continue even if half of our course was waterlogged. This course has now been rated for regular play and can be brought into action quickly if we have the misfortune of further weather interventions. Great work by the team.

STAFFING

Our General Manager Johnathon has again led from the front and in spite of many trading interruptions he has kept staff enthusiasm up and has ensured that service to members and guests was kept at a high level. As we all know it would be easy to become despondent when trading days are being lost due to weather interruptions. With some innovative management Johnathon was able to maximize our revenue and keep people operating in a positive environment and we all appreciate his effort in achieving this outcome. We are indeed fortunate to have such a competent and diligent General Manager.

RESTAURANT TRADE

It is most pleasing to report that the restaurant trade continued to increase during the year so much so that it was booked out on many occasions. We are attracting corporate events and large group bookings and this volume has created the need for additional furniture in this area. The food quality and service level is now regarded as the best in the valley and Craig and his team have worked extremely hard to attain this standard.

This area of business has also been affected by the inclement weather, high tides and lockdowns but it has still performed extremely well and the revenue from this source has been instrumental in offsetting trading losses elsewhere in the business.

ADMINISTRATION AND BAR

Veronica and Stuart are a formidable team in the office and the administration function is very efficient. We thank them for their dedication to our club. Kyle has been very active with function events and we are now seeing a solid increase in this activity. Many good results create many more good results and we are now witnessing the domino effect. We thank Kyle for his good work in this area.

Mick, Dave and the bar team have provided great service to our members and guests during the year and we have also noticed some wonderful growth and development in our younger staff during this period. This is really pleasing to witness.

Members would notice that the bar is now well stocked with a variety of beers and wines that are new to the club. These are selling very well and it is pleasing to note that our club is being used as an example to others of what can be done in this area of business.

COURSE

Greg and his team have had another difficult year to deal with on the course. As detailed above there were many weather interruptions which created havoc on the course and the

For the Year Ended 30 June 2022

task of repair and maintenance took over from upgrades and improvements. Our water and drainage systems need urgent review and this will be considered as soon as practicable.

The repair work completed included the necessary removal and trimming of many trees along with a major improvement to the 17th fairway with the relocation of the path, reshaping of the large bunker and laying new turf on the fairway approach area.

Greg's clear thinking and attention to detail have been evident again during this past trading year and we thank and congratulate him for his excellent work. He has a good working group of staff and is assisted by Peter Miller on the rough mower. We thank them all for their good work this year.

BOARD OF DIRECTORS

The very most important thing about your board is that they are totally dedicated to our club. They are co-operative, cohesive and considered in all matters raised and they always arrive at a clear and unanimous resolution to all matters requiring their attention. It is a pleasure for me to work with them all and I thank them for devoting their time and effort to our club.

At the time of writing this report it seems likely that all directors will be willing to serve for another term if they are re elected by the members.

LADY GOLFERS

Ladies President Jan has outlined the activities of the lady golfers elsewhere in this report and it is always pleasing to note that the sociability enjoyed by them continues. It is also pleasing to report that some beginner groups have commenced with professional coaching occurring and this suggests that the number of lady members will continue to increase. This is great news. Well done ladies, you are integral to club operations.

THE SQUASH CLUB

Bruce and his team suffered further lockdowns during the year and this interrupted their operations somewhat. They are a resilient group however and they continue to provide the squash facility to the community and we thank them for that and for their ongoing support of our club.

PRO SHOP

Paul and his staff continued to offer great service to members and guests during difficult trading conditions. It was again a tough year for Paul but he and his team worked their way through these down periods and hopefully there are better times ahead. The Board renewed Paul's contract for a further five year period during this trading year and I am delighted that we were able to secure his services at our club for this extended period.

For the Year Ended 30 June 2022

SPONSORS

Our club is very grateful to our large contingent of sponsors. They provide us with additional financial support and connect us to the community. They, in turn, rely on us, the members, to support them whilst going about our daily business. Their ongoing support enables us to upgrade and develop our facilities and we look forward to enjoying the ongoing relationship we share with them during the next twelve months.

VOLUNTEERS

Johnathon and I had a quick count of all volunteers recently and we believe that there are close to 50. Each and every one is valued as they provide their time freely to the club. Counted in this number are Board and Committee persons but also Greg's work Gang and Peter Miller, (Dave) Steptoe and Sons, Robyn's Garden Guru's, Bus driver Paul McElhinney, and The Scorers who assist with cards on match days. Well done and thank you to all.

OTHER MATTERS

As previously reported we are being supported by Council and relevant Government bodies to improve access to the Island and to increase the term of our lease. These projects will not be completed quickly but it is pleasing to report that progress is now being made. Members will be kept informed as these things progress.

As members would have noted we have agreed to assist the Nambucca Bowling and Recreation Club by providing them with staff under a labour hire contact whilst they undertake some restructuring of their operations. We believe that it is important for the Nambucca community to help keep the local bowling club operational and to support the principle of maintaining its leadership under the control of local people. We are pleased to be able to assist them during this period of re organization.

SUMMARY

Unfortunately our operational trajectory has been interrupted again this year by weather and lockdowns and this is disappointing. We have however completed some upgrades and we are continuing with some course renovations. Hopefully members will notice these upgrades shortly.

The Board is very grateful for your support and our focus is always on improving our facilities for members and guests and ensuring the financial stability of our club will be maintained into the future. We do believe that we have the model right but we are always mindful of the need to continue to evolve.

On behalf of the Board I thank you all for your support during another difficult year and I wish you all good golfing into 2023.

Geoff Harris,
President.

For the Year Ended 30 June 2022

TREASURER'S REPORT

At first glance a loss of \$81,225 is not a great result, in fact, it does not matter how many times you glance at it, it does not even appear to be a good result. However, if you consider the Covid lock down early in the year and the two floods in the second half of the year it is, I believe, an acceptable though disappointing result.

Despite these events we were able to complete a significant number of capital works (see President's report) during the year. I believe that we will have to restrict these in the coming year as our cash position is not as strong as it was. We are not in any danger but we certainly need to prepare for the very real possibility of another year severely impacted by weather.

Comparing this year's results to last year's I believe underlines the need to prepare for this possibility. In 2020-21 we showed a profit of \$131,472. The 2020-21 result underpinned by \$90,000 (\$181,120 in 2020-21 and \$92,194 this year) more government support than 2021-22. There is still about \$80,000 support which we can, and will, claim from the NSW Government for recovery from the two floods this year. This money must be expended on repairs to the course before we can claim it – this work is in hand.

Last year \$20,000 of flood support was moved from July back to June to match the expenses incurred during that financial year. This helped that year's result. This year we have again received a similar amount of support but have left it in 2022-23 due to timing differences.

A closer look at our revenue, making use of Note 5 iii b in the financial statement, shows:

- Competition fees down by approximately \$28,000 and green fees down by \$54,000.
- Restaurant sales up by \$224,000, this shows a pleasing increase although it is overstated as the restaurant was not operated by us for the first four months of 2020.
- Subscriptions also show a pleasing increase of \$25,000

On the expenses side "Depreciation and amortisation" deserve a mention rising from \$126,965 to \$174,227 reflecting our investment in assets. Items which cause concern given the inflationary trends that exist now include Electricity (from \$40,782 to \$51,508) and Insurance (\$39,499 to \$51,508). On the upside water expenses were down.

Whilst talking about increases in expenditure we must consider the increases caused by the rise in the price of most of our consumables and the approximately 5% increase in wages. The increase in consumables had any effect on last year's figures and they and wages will affect this year's results and the prices we charge for items we sell.

Our cash position has slipped this year as would be expected given the circumstances. However, as the Board has deliberately adopted the position of paying down debt we have, as at the 30 June 2022, a redraw of \$111,364 available from our loan – see Note 16 a. We expect not to have to use it but it is nice to know it is available.

For the Year Ended 30 June 2022

We believe that our underlying financial model is good and will deliver us very good outcomes under what we believe/hope are normal conditions, but we cannot just wait for them to return. Therefore, we are continually adjusting our model to suit the changing conditions. We continue to look for off island income streams that compliment our basic charter and continue to investigate ways to make access to the island not subject to weather conditions.

The effects of Covid and floods go a long way to explaining our results in the last two years and it turns out that from a financial point of view we were better off with Covid!

Andy Johnston,
Treasurer.

GOLF DIRECTOR'S REPORT

Others have documented the problems we have faced during the year following the ravages of Covid-19, numerous floods and continual wet weather – all of which have severely impacted our planned Golfing calendar.

We cannot understate the efforts of Greg Jager and his Golf Course Management team – thank you for your un-ending enthusiasm and devotion to the task in the most adverse of conditions.

From times of adversity, often come good things – Thanks to some creative thinking from Johnathon, Paul and Greg during the Big Wet, we have establishment of our “White Course” – a composite 9 Holes which enables us to continue golf competitions in time of extreme wet, when most of the course is unsuitable for play. This has allowed us to continue much needed income from Golf, much to the envy of some of our local Clubs. A further enhancement to the Island Course will be the formalisation of the social layout into the “Yellow Course” – measured and rated, suitable for competitions, ideal for juniors and less intimidating for beginners and seniors.

A change in our Board structure has led to the formation of the Golf Operations Committee (GOC)– this has allowed the Club Captain to concentrate on the “nuts & bolts” of running the Club’s normal calendar of golfing events, without the added imposition of Board responsibilities. Reporting to the Golf Director, the GOC comprises the Club and Women’s Captains, General Manager and Golfing Professional and is responsible for co-ordinating all of our major events, promoting our Club’s events to the wider community and Golf Clubs, as well as ensuring the smooth running of the Club’s golfing operations. I’m pleased to say that this process is working well, a frees up the Club Captain to focus on member’s competitions, not an easy task with numerous events having to be rescheduled due to course unplayability.

Congratulations to all the winners of our major events – please see this year’s “Hall of Fame”. In February we hosted the Mid North Coast District Golf Association’s Men’s

Championships – their last official tournament as the MNCDGA was forced to dissolve due to lack of golfers willing to run the group. District events are now organised by Golf NSW's Regional Manager, Luke Woods with the assistance of a local Advisory Group. We certainly dodged a bullet with this event – between rain events!

Unfortunately, the rain put an end to this year's Men's Pennants – very disappointing, as we finally had 3 Teams all psyched up to go, including a Division 1 team – first time in a very long time! It's great to see such camaraderie returning to our Club – don't throw away your Pennants shirt's guys - you're on again for next year!

In June, we once again hosted the Ready Mob Indigenous Knockout regional event over two days – it is a pleasure to have this group make use of our facilities – they are so well organised, and we look forward to continuing this relationship next year.

The next major event was the “off again, on again” Annual NSWVGA Veterans Week of Golf (WOG) from 4th to 9th July. It was almost a daily GOC meeting to determine if the course was going to be playable and to suitable standard for a major event, with numerous emails to keep the prospective travelling players informed. Monday's event



was played in beautiful weather, many compliments received on how well the course was presented, notwithstanding the previous weeks of precipitation. Tuesday's event commenced in a fine drizzle, which developed into steady rain for the tail enders. And that was the end of their Week of Golf – only 2 days! The NSWVGA Shield was awarded to Christine Osborne and William Osborne from Tanilba Bay based on Tuesday's results. My thanks to the Vets Tournament Committee & volunteers, and our House and Restaurant teams – all of whom were decimated by Covid positive staff –



those remaining rose to the occasion, and we received glowing accolades from lots of happy and very understanding “Woggers” – despite the rain, they made the most of their time in the Valley. Unfortunately, Ian Vidler, life member and long-time NSWVGA Board member landed in Maclean Hospital and was unable to attend. Sadly, Ian passed away on 16/9/2022. With Ian's family's blessing, the Board has resolved to re-name the Men's & Women's Shields awarded to the overall Vets WOG Tournament “The N.S.W.V.G.A. Ian Vidler Memorial Shield”. RIP Ian. In addition, member Greg McCoy is sponsoring an additional “take home” Trophy for the Men's Champion – to be called the “Burns / Vidler Memorial Trophy”, recognising their achievements at our club, in particular, the more than 20 individual championships between them, and honouring two of the finest and fiercest competitors that represented our club over a very long period.

Immediately following, we ran the deferred Members (Easter) Bowl, many thanks to our Club Member and Toyota Service Advantage representative Michael Briscoe for his

generous sponsorship of the 36 Hole Stableford event for Men & Women. Congratulations to emerging young golf star Ashton Herbert and Sue Brooks – winners of this year's Bowl.

In August, luckily dodging forecast weather events, we played the Island Classic sponsored by Midcoast Trucks & BCIB Insurance Brokers, and it was great to see many returning visitors and some new faces for this well sponsored event – see the Hall of Fame page for major winners.

The Nambucca Men's Open was played in September - sponsored by Williams Building Group (through member Glen Crowe), with many Nambucca members winning some of the major Trophies. We hope to attract a much bigger field for next year's event – weather permitting!

Last year, we made the decision to move the Championships from July to October, when we would expect better weather and optimum course conditions – we hadn't counted on "La Nina"! After a week's delay, the Men's & Women's events got underway, some fairways and bunkers "soft", but the greens were sensational, with Greg's aptitude for "interesting" pin placements adding to the challenge.

It is great to see that our optional entry events – the Single and 4 Ball Knockouts, Top Gun Shootout and the newly added "Skins Knockout" are well supported by around a third of our regular playing members. Thank you to Geoff Harris, Philip Mander, Stephen Doherty and Christian Knight who generously sponsor these events.

The Women's "Swing into Golf" program has proved to be very popular, and likely to continue for next year - thanks to Christine Clarke and her band of volunteers for getting the program up and running and the weekly assistance required to coach the participants. We do hope that these beginners will progress to becoming Golf Members.

The Club has seen a big increase in its popularity and is a sought after venue of choice for Charity Days, visiting golfing groups and social golf – as well as our unrivalled location, the layout and presentation of our Golf Course, and the welcome our visitors receive from the Pro Shop, Club & Restaurant staff, and our members – all make us an increasingly popular venue. Please continue to give our visiting golfers a warm welcome, and exercise some consideration if they might be a bit slower on course as they experience the numerous challenges we all enjoy.

Our many valued sponsors are acknowledged in the front of your Annual Report – without their support we would be unable to schedule our events – please consider showing your gratitude by supporting these businesses where possible.

Your Match committee – Captain Stuart Garvey, Coral McCann & Sue Brooks have a wealth of golfing administration experience between them and have done a sterling job this year, continually amending events and Local Rules to suit playing conditions, turning up every competition day to check and process your competitions, and learning the intricacies of our new golf system – their contribution to our Golf Club cannot be understated - thank you all.

For the Year Ended 30 June 2022

Troy Herbert joined Match in September. Unfortunately, Stuart is unable to continue as Captain in 2023 due to numerous work commitments - now would be good time for some of the Men to take more responsibility for the running our Competition Golf - either as Captain, joining the Club Match Committee, or simply as a volunteer to assist competition wind-ups.

We welcome Pat Ellis to the GOC as a secondee. Club history should be an important element of our Club's life and Pat has accepted the role of the Club's Historian. Not only is Pat assembling information on the Club's past history, but he is also gathering information from those members interested in collecting and playing with Hickory shafted golf sticks. Thanks Pat - watch this space!

With COVID-19 and the last remnants of La Nina behind us, we look forward to a great year of Golfing on the Island in 2023 – Merry Christmas and a safe & healthy New Year.

Geoffrey McCann

Golf Director.



2022 HALL OF FAME - GOLFING ACHIEVEMENTS

LATEST UPDATE RESULTS AS AT 22/10/2022

MIXED FOURSOMES CHAMPIONS: Deferred until 13/11/2022

MEN'S CHAMPIONSHIP: Club Champion: Deferred until 12/11/2022

"B" Grade Champion:

"C" Grade Champion:

Junior:

WOMEN'S CHAMPIONSHIP: Club Champion: Kerrie Eichorn

"B" Grade Champion: Jen Thorne

"C" Grade Champion: Robyn Jones

MEN'S ECLECTIC: Gross Winner: Play off 12/11/2022

Net Winner:

WOMEN'S ECLECTIC: "A" Grade: Kerrie Eichorn

"B" Grade: Jen Thorne

"C" Grade: Jennifer Ainsworth

MEN'S MEDAL OF MEDALS: Play off 12/11/2022

WOMEN'S MEDAL OF MEDALS: Play off 9/11/2022

MEN'S SINGLES KNOCKOUT: Warren Fuller

MEN'S 4BBB KNOCKOUT: Play off due by 7/11/2022

SKINS KNOCKOUT: Play off 5/11/2022

WOMEN'S GOLF REPORT

This golfing year has been successful and enjoyable albeit with some weather related challenges. A staunch group of ladies led by a dedicated committee and supported by a strong board and management team have enabled this to happen.

Golf is such an important part of our lives and we are thankful to so many. We have a cohesive committee with Captain Jenny Thorne and Vice Captain Jenny Johnston organising our golf every week with meticulous attention to detail. Donna Easey is an amazing secretary and leaves 'no stone unturned'. The diligence Donna brings to this role is second to none. Sue O'Donnell, our treasurer keeps us in line and accountable and this group is strongly supported by Sue Brookes, Coral McCann and Wendy Avery. Thank you team, you are all greatly appreciated.

Many thanks to our General Manager Jonathon, the board of the club, Paul and his team in the pro shop, Greg and the grounds crew on the course, Craig and the restaurant staff and the friendly, efficient bar staff. Thank you also to Veronica and Stuart in the office.

Unfortunately because of weather disruptions we played very little pennants this year. We are all keen and gearing up for next year. Jenny Thorne has cleverly shuffled the program to fit in our other yearly events. We enjoyed a bumper Open day on August 19th after so many disappointments in recent times.

A beginners program for ladies commenced at Nambucca this year. This has been a wonderful initiative led by Christine Clarke and Henny Oldenhove. Many ladies have supported Christine and Henny with some ladies making the effort to become accredited in this field. Thanks Paul for the loan of balls and equipment for our beginners. It has been a joy to see so many ladies excited to be introduced to our game at Nambucca.

We are very grateful to our loyal sponsors. Mid Coast Trucks, Laverty's Funerals, BMW Carpets, Terminator and Pest Control, Eye Care Plus, Wharf Street Café and Pizza This Pizza That are our major sponsors. Many ladies sponsor our golf throughout the year in many ways, from cash donations to cooking for our morning teas on our major tournament days. There are lady members constantly volunteering wherever needed, merely a phone call away. Robyn Jones and Lyn Grose head up the team of 'garden gurus.' These volunteers keep the gardens looking beautiful.

Nambucca Lady Golfers are appreciative and grateful for the wonderful golfing experience our club offers to members. Once again thanks must go to Jonathon, the board of the club and all involved in keeping our golf club strong.

Jan Harris,

President Womens Section.

SQUASH REPORT

Last year's Report finished with a hint of cautious optimism. This was based on what COVID was likely to throw at us and how we would deal with those issues.

We managed to fit in a few weeks of Competition Squash in July & August 2021, then NSW Health required organised 'Squash' and other organised indoor activities to be suspended from August to December 2021. Fortunately, Thursday Social Squash was allowed to commence in mid-September 2021, with some limitations in place.

As is our usual practice, we voluntarily suspended all organised Squash during the December/January school holidays. To this point we had cancelled, delayed or suspended all competitions. As lockdowns and restrictions were lifted, we soon became aware that COVID had arrived on the North Coast. Within the Squash Club and the wider community, it was clear that COVID was here, was active and it was real. Most players quickly took a cautious approach to protecting their family, friends and the broader community.

The regular Wednesday Competition re-booted in February 2022. The desire for players to get back on the courts was very strong and Competition & Social Squash has been maintained since then. Player numbers have been steady, albeit with an ever-changing player roster. An influx of new players has been very welcome in maintaining our overall numbers.

Health concerns are still a priority for many players and a safety-first approach has been adopted. As a result of this caution a significant number of scheduled Squash competition matches were voluntarily cancelled due to player health concerns and all players were very understanding of the need for caution...COVID. Flu or otherwise.

An interesting outcome of the COVID sanctions seems to be a drift of junior players away from indoor sport to an outdoor sporting environment. Our junior player numbers had an early decline, but we are showing signs of improvement.

As we move forward, Competition & Social Squash continues to regain player numbers. The format of our competition is still very different to other centres...but extremely popular. We are planning a Junior coaching session, in conjunction with Squash NSW, called 'Junior Pathways Program' on 9 October. This should help to raise our Squash profile in Nambucca and surrounding areas.

A very interesting feature of the current player roster is that four of our 'new' players are in fact a product of a very successful Junior Development Program we promoted a few years ago. These juniors left us to pursue their careers and study. They returned to Nambucca as respectful young adults. No surprise really...their parents were ALL Squash Players.

We are FAMILY.

Bruce Graham,
President Squash Section.

For the Year Ended 30 June 2022

**NAMBUCCA HEADS ISLAND GOLF CLUB LIMITED
MINUTES OF THE ANNUAL GENERAL MEETING 2021**

HELD AT: Nambucca Heads Island Golf Club, Stuart Island, Nambucca Heads NSW.

Date: 28th November 2021 at 10.01am

1. Opening & Welcome

The President, Geoff Harris welcomed the members and declared the meeting opened.

2. Attendance Quorum and Apologies.

- Attendees as per attached sheet – minimum attendance for quorum is met.
- Apologies: Don Atkinson, Gillian Anderson, Diane Hopkins, Andrew Bagust, Paul Ryan, John & Fay Hopkins.

It was moved by Sue Brooks and seconded by Alvin Rapley that the Club had sufficient numbers to satisfy its quorum requirements and acknowledged apologies.

CARRIED RESOLUTION

3. Receipt and confirmation of the minutes of the Annual General Meeting 29th November 2020

Matters Arising: Nil.

It was moved by Jenny Thorne and seconded by Alvin Rapley that the Minutes of the 2020 Annual General Meeting of the Club be accepted.

CARRIED RESOLUTION

4. Receipt and adoption of the Directors and Officer bearers' reports

4.1 President's Report - Geoffrey Harris spoke to his report, highlighting the following;

- Its been a tough year for the Club with a minor flood in December, the major flood in March and also various Covid related restrictions.
- During this period the various departments all had setbacks and were still able to continue to recover or produce solid trading numbers.
- Thank you to Johnathon Zirkler, Greg Jager, Craig Mattick and their staff for their efforts over the year to keep morale up and keeping the Club heading in a promising direction.
- Subsequent to the issue of the President's report the Club received a 5 year licence to operate on Stuart Island. Discussions with Crownlands indicated that this was the most that the Club would receive at the present time. The Club are welcome to submit an application for a longer time period over this period of time.
- Thank you to the Ladies and Squash Committees for their work in keeping people engaged over the past 12 months.
- Thank you to Sponsors for their involvement in the Club.
- Thank you to the Board for their work over the past 12 months.

It was moved by Ian Vidler and seconded by Coral McCann that the Presidents Report for 2021 be accepted.

CARRIED RESOLUTION

4.2 Treasurer's Report – Andrew Johnston spoke to his report and highlighted the following:

For the Year Ended 30 June 2022

- Over the last 2 year period the Club has been trading in difficult circumstances. However, even with “swimming against the tide”, the Club has been able to post a break even results after Government assistance has been taken away.
- The Restaurant and improvements, since the flood, of the golf course have certainly given a strong indication of where the Club is headed.
- With our subscriptions being only 7% of Total Revenue, recruitment should be an aim for next year. However, with that percentage being low it may indicate that our other business units are performing better than average. On the whole members are fortunate to be able to have a Club that provides greater value than what happens at other Clubs.
- Equity has been on a continuous improvement and this is most pleasing from a financial point of view.
- The Club still has some upcoming Capital expenses including the repairs to the roof. This is being placed on the Club by the Club’s insurers, however, through negotiations and a roofing report the whole roof will not be replaced.
- Thank you to all members for your support over the course of the year.

Moved Andrew Johnston Seconded Coral McCann

CARRIED RESOLUTION

5. Receipt and Adoption of Balance Sheet, Director’s Report, Auditor’s Independence Declaration, Statement of Profit & Loss, Financial Position, Changes in Equity, Cash Flows, Notes to Financial Statements, Director’s Declaration & Independent Audit Report.

All of the above have been circulated in the Annual Report and taken as read. There were no questions arising.

It was moved by moved David Ogvily and seconded by Barrie Nicholson that the that the above report be accepted.

CARRIED RESOLUTION

6. Voting on Resolution to Adopt a New Constitution

The Chairperson to speak about the method of creation and the benefits of the new Constitution for the ongoing good governance of the Club. Bear in mind that for the draft Constitution to be adopted 75% of those present and eligible to vote at the meeting will be required to vote in favour of the resolution.

During the member consultation phase several key items were raised:

- The position of Golf Director. As per other director roles this is unpaid and elected from the membership by the membership. Captain will still exist but will concentrate on day to day events with the Golf Director focusing on growth and larger events. The Captain will report to the Golf Director through an overarching Committee.
- Members will still be able to request financials from the Board.

It was moved by Geoffrey Harris and seconded by Ian Vidler that the following motion be adopted by the Club:

“that the Constitution Marked “Constitution Nambucca Heads Island Golf Club Ltd ABN 79 002 470 582” dated 28 November 2021 be accepted and replace the Constitution adopted 23 November 2014 and amended 19 November 2017”

CARRIED RESOLUTION

For the Year Ended 30 June 2022

7. Notify the result of Ballot & Declaration of Office Bearers for 2021-2022, and elect Office Bearers to any vacant positions.

The Chairperson handed the meeting to Life Member, Ian Vidler, to advise of the results of the Election of Board Members for the 2021-2022 year. The meeting was advised meeting that all Board positions had been nominated for. There was no need for elections for Vice-President, Treasurer, Captain / Golf Director and the three remaining director positions. The remaining position to be determined is that of President and before the results are announced we would like to thank Geoff Harris for his time and efforts as President of the Club over the previous few years.

We would like to thank David Ogilvy, Stuart Johnston and Paddy Byrne acting as Returning Officers.

President: Geoff Harris defeated Mark Blake at ballot.

Vice President – Nominee Kel McGoldrick elected unopposed.

Captain or Golf Director – Geoff McCann elected unopposed.

Treasurer – Nominee Andrew Johnston elected unopposed.

Directors – Nominees Sue Seymour, Judy Boyle and Geoff Brooks elected unopposed.

Ian Vidler moved and was seconded by Alvin Rapley that the 2021 voting papers be destroyed.

CARRIED RESOLUTION

Ian Vidler asked for Geoff Harries to act as Chairperson for the remainder of the meeting.

8. General Business.

President Geoff Harris resumed the chair. There were no General Business matters submitted prior to the meeting for formal discussion. Verbal questions were taken from the floor:

- Guttering around the squash may need repair. This to be looked at while PK Roofing Solutions will undertake roof repairs.
- A drop zone similar to the 5th may be required for the 7th. This to be referred to the Match Committee.
- Barrie Nicholson – Request for Quantitative financials on the performance of the business units of the Club. Requests for management financials are always welcome.
- Tee markers may need more frequent movement than is currently the practice. The Course Superintendent is responsible and will be advised of this feedback.
- The Condition of the Bridge to the Club's Carpark. The meeting was advised that a report had been received earlier this year in relation to same and another more detailed report is being prepared in accordance with the Club's licence for the use of Stuart Island. The Club is required to provide maintenance on the bridge.

There being no further business, President Geoff Harris thanked all for their attendance, declared meeting closed at 10.37am.

Signed as a true record of proceedings

/ / 2022

(Geoffrey HARRIS, President NHIGC)

Nambucca Heads Island Golf Club Ltd

ABN: 79002470582

Financial Statements

For the year ended 30 June 2022

Nambucca Heads Island Golf Club Ltd

Table of contents

For the year ended 30 June 2022

Directors' report	2
Auditor's independence declaration under Section 307C of the Corporations Act 2001	7
Statement of income and retained earnings	8
Statement of financial position	9
Statement of cash flows	10
Notes to the financial statements	11
Directors' declaration	30
Independent audit report	31

Nambucca Heads Island Golf Club Ltd

Directors' report

30 June 2022

The directors present their report on Nambucca Heads Island Golf Club Ltd for the financial year ended 30 June 2022.

Information on directors

The names of each person who has been a director during the year and to date of the report are:

Geoffrey Harris

Responsibilities: President

Qualifications: Retired

Experience: 30 years as CEO and Company Director

Appointed: 4 November 2018

Malcolm McGoldrick

Responsibilities: Vice President

Qualifications: Electrical Contractor

Experience: Previous Company Director

Appointed: 4 November 2018

Andrew Johnston

Responsibilities: Treasurer

Qualifications: Retired Secondary School Principal

Experience: Previous Director

Appointed: 19 November 2017

Susan Seymour

Responsibilities: Director

Qualifications: Retired School Teacher

Experience: Previous Company Director

Appointed: 4 November 2018

Judith Boyle

Responsibilities: Director

Qualifications: Former Business Owner

Experience: Former Business Owner

Appointed: 3 November 2019

Arthur Geoffrey McCann

Responsibilities: Director

Qualifications: Retired Banker

Experience: Previous Treasurer and Company Director

Appointed: 29 November 2020

Nambucca Heads Island Golf Club Ltd

Directors' report

30 June 2022

Geoffrey Thomas Brooks

Responsibilities: Greens

Qualifications: Retired Superintendent Locomotive Depot

Experience: Previous President, Vice President Lithgow Golf Club

Appointed: 1 May 2021

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Meetings of directors

During the financial year, 11 meetings of directors were held. Attendances by each director during the year were as follows:

Director's Name	Eligible to attend	Number attended
Geoffrey Harris	11	11
Malcolm McGoldrick	11	9
Andrew Johnston	11	11
Susan Seymour	11	7
Judith Boyle	11	9
Arthur Geoffrey McCann	11	10
Geoffrey Thomas Brooks	11	10

Principal activities

The principal activity of Nambucca Heads Island Golf Club Ltd during the financial year was the provision of a first-class golf course and other recreational facilities and services at an affordable price to its members and visitors.

No significant changes in the nature of the Company's activity occurred during the financial year.

Operating results

The (loss)/profit of the Company after providing for income tax amounted to (\$81,220) (2021: \$131,473).

Nambucca Heads Island Golf Club Ltd

Directors' report

30 June 2022

Short term objectives of the Club

The Company's short-term objectives are to:

- a. Offer first class golf course, recreational facilities and hospitality services at an affordable price to its members and visitors;
- b. Operate at a trading surplus to re-invest in the golf course and modernise clubhouse facilities;
- c. Seek to diversify the Club's operations to increase revenue and reduce dependence upon golf patronage and good weather;
- d. Promote the game of golf to people of all ages and abilities.

Long term objectives

The Company's long-term objectives are to:

- a. Offer the best possible golf course and Clubhouse engagement that encourages golf and social membership;
- b. Be recognised as a leader in the provision of Golfing events and function services. Establish and maintain relationships with local businesses that will foster reciprocal support;
- c. Be sustainable and strive for continuous improvement so as to offer the best possible outcomes for all activities undertaken;
- d. Support, through participation, other local not for profit organisations and charities to develop the local community and enhance the Nambucca Valley.

Strategy for achieving the objectives

To achieve these objectives, the Company has adopted the following strategies:

- a. Development and continuous referral to a Strategic model under which detailed analysis of the Club's strengths, weaknesses, opportunities and threats, and annual budgeting with detailed economic, environmental and other trading assumptions is undertaken;
- b. Continuous Clubhouse and course improvements for aesthetics, functionality, environment, cultural and cost reduction factors;
- c. Implementation of product specific marketing supported by a focused advertising plan;
- d. Succession planning for key whole of operation positions.

Performance measures

The following measures are used within the Company to monitor performance:

- Monthly meetings of various sub-committees and management team with a full review of trading results by the Finance Committee to the Board of Directors;
- Using a variety of statistics, financial ratios and Key Performance Indicators to monitor golf and club patronage levels, and control expenses against income.

Nambucca Heads Island Golf Club Ltd

Directors' report

30 June 2022

- Use of updated operations software to provide key movements and trends in participation and product delivery.

Corporate information

The Club is a "not-for-profit" entity, registered as a company limited by guarantee. Under its constitution the company is prohibited from the payment of dividends to its members. Any surplus on winding up will be distributed to an organisation which has similar objects as dictated by the Constitution.

If the Company is wound up, the Constitution states that each member is required to contribute a maximum of \$2 each towards any outstanding obligations of the Company. At 30 June 2022, the total amount that members of the Company are liable to contribute if the Company wound up is \$3,366 (2021 - \$3,192).

Property classification

In accordance with the Registered Club's Amendment Regulations 2007, the Board has determined the following Club Property Classifications:

Core Property: Stuart Island, Nambucca Heads

Lot 512 in DP 41534 - 2023 square metres where the Clubhouse is situated

Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Company during the year.

Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Indemnification and insurance of officers and auditors

The Club has not during or since the financial year in respect of any person who is or has been an officer or auditor of the club:

1. Indemnified or made any relevant agreement for indemnifying against a liability incurred as an officer, including costs and expenses in successfully defending legal proceedings; or
2. Paid or agreed to pay a premium in respect of a contract insuring against a liability as an officer for the costs or expenses to defend the legal proceedings.

Nambucca Heads Island Golf Club Ltd

Directors' report

30 June 2022

Auditor's Independence Declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2022 has been received and can be found on page 7 of the financial report.

Signed in accordance with a resolution of the Board of directors made pursuant to Section 298(2) of the *Corporations Act 2001*.



Geoffrey Harris
President

Dated: 28 September 2022



Andrew Johnston
Treasurer

100



28 September 2022

To the Board of Directors
Nambucca Heads Island Golf Club Ltd
Stuart Island
Nambucca Heads NSW 2448

Auditor's independence declaration under Section 307C of the Corporations Act 2001

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2022, there have been:

- no contraventions of the auditor independence requirements as set out in section 307C of the *Corporations Act 2001* in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.

HLV Audit Pty Ltd

Angela Holladay
Director
Nambucca Heads

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under Professional Standards Legislation.

Nambucca Heads Island Golf Club Ltd

Statement of income and retained earnings

For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Revenue	5	2,339,191	2,178,722
Finance income	7	73	672
Other income	5	92,194	182,582
Total income		2,431,458	2,361,976
Raw materials and consumables used		(586,725)	(467,568)
Depreciation and amortisation		(174,227)	(126,965)
Employee benefit expenses		(1,044,898)	(915,508)
Finance expenses	7	(15,997)	(20,269)
Other expenses	6	(690,836)	(700,194)
Total expenses		(2,512,683)	(2,230,504)
Profit (loss) before income taxes		(81,225)	131,472
Income tax	3.a	-	-
Profit (loss) for the year		(81,225)	131,472
Retained earnings	Note	2022 \$	2021 \$
Opening balance		349,441	217,969
Profit/(loss) for the year		(81,225)	131,472
Retained earnings at the end of the year		268,216	349,441

The accompanying notes form part of these financial statements.

Nambucca Heads Island Golf Club Ltd

Statement of financial position

As at 30 June 2022

	Note	2022 \$	2021 \$
Assets			
Current assets			
Cash and cash equivalents	9	223,502	290,112
Trade and other receivables	11	50,423	110,064
Inventories	12	77,294	70,919
Other assets	13	26,044	17,965
Total current assets		377,263	489,060
Non-current assets			
Property, plant and equipment	14	690,625	672,114
Right-of-use assets	18	74,078	-
Total non-current assets		764,703	672,114
Total assets		1,141,966	1,161,174
Liabilities			
Current liabilities			
Trade and other payables	15	154,411	140,125
Borrowings	16	48,344	39,100
Employee benefits	17	74,693	62,298
Lease liabilities	18	82,961	38,873
Deferred income	19	176,665	140,915
Total current liabilities		537,074	421,311
Non-current liabilities			
Borrowings	16	152,474	249,098
Employee benefits	17	12,421	16,300
Lease liabilities	18	167,406	113,149
Deferred income	19	4,375	11,875
Total non-current liabilities		336,676	390,422
Total liabilities		873,750	811,733
Net assets		268,216	349,441
Equity			
Retained earnings		268,216	349,441
Total equity		268,216	349,441

The accompanying notes form part of these financial statements.

Nambucca Heads Island Golf Club Ltd

Statement of cash flows

For the year ended 30 June 2022

	2022	2021
	\$	\$
Cash flows from operating activities:		
Receipts from customers	2,696,049	2,556,597
Payments to suppliers and employees	(2,490,884)	(2,223,869)
Interest received	73	672
Interest paid	(15,997)	(20,270)
Net cash flows from/(used in) operating activities	189,241	313,130
Cash flows from investing activities:		
Purchase of property, plant and equipment	(58,749)	(183,072)
Net cash provided by/(used in) investing activities	(58,749)	(183,072)
Cash flows from financing activities:		
Proceeds from borrowings	40,000	-
Repayment of borrowings	(160,628)	(63,011)
Repayment of lease liabilities	(76,474)	(39,247)
Net cash provided by/(used in) financing activities	(197,102)	(102,258)
Net increase/(decrease) in cash and cash equivalents	(66,610)	27,800
Cash and cash equivalents at beginning of year	290,112	262,312
Cash and cash equivalents at end of financial year	223,502	290,112

The accompanying notes form part of these financial statements.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

1. Introduction

The financial report covers Nambucca Heads Island Golf Club Ltd as an individual entity. Nambucca Heads Island Golf Club Ltd is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The principal activities of the Company for the year ended 30 June 2022 were operating as a Registered Club and the provision of a first-class golf course and other recreational facilities. The functional and presentation currency of Nambucca Heads Island Golf Club Ltd is Australian dollars.

The financial report was authorised for issue by the Directors on 28 September 2022.

2. Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. Comparatives are consistent with prior years, unless otherwise stated.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been applied consistently unless otherwise stated.

3. Summary of significant accounting policies

a. Income tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

b. Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payable are stated inclusive of GST.

Cash flows in the Statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

c. Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is evidence of an impairment indicator for non-financial assets. Where an indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit. Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss. Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

d. Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

i. Financial assets

Classification

On initial recognition, the Company classifies its financial assets into those measured at amortised cost. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position. Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method (where material) less provision for impairment. Interest income and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Trade receivables and contract assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and contract asset

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

and multiplied this by the amount of the expected loss arising from default. The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

ii. Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method (where material). The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

e. Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time for reporting the reporting period ending 30 June 2022, which include:

- AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Entities.
- AASB 2021-1 Amendments to Australian Accounting Standards – Transition to Tier 2: Simplified Disclosures for Not-for-Profit Entities.

The Company has previously applied all recognition and measurement requirements of the Australian Accounting Standards and therefore the adoption of these standards did not have any impact on the amounts recognised in prior periods and are not expected to affect the current or future periods.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

4. Critical accounting estimates and judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances. These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates. The significant estimates and judgements made have been described below.

a. Key estimates - impairment of non financial assets

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant non financial assets are reassessed using fair value less cost to sell or value-in-use calculations which incorporate various key assumptions.

b. Key estimates - estimated useful lives

The Company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite or indefinite life of any intangible assets held. The useful lives could change as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

c. Key estimates - employee benefits

The Company provides for employee benefits as a liability arising from services rendered by employees to the end of the reporting period. In determining the liability, consideration is given to expected employee wage increases and the probability that the employee may satisfy vesting requirements. Changes in the measurement of the liability are recognised in the profit or loss.

d. Key judgements and estimates - lease classification and calculations

The Company is a party to a number of lease arrangements in relation to their poker machine and golf course equipment, as well as the the license to occupy the land on which the golf course has been constructed. Review of the minimum lease payments, lease terms, other terms and conditions in these agreements have been assessed against the criteria in AASB16 *Leases*. Agreements that meet the criteria have been classified as leases and recognised in the statement of financial position as right of uses assets with corresponding lease liabilities.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

5. Revenue and other income

a. Accounting policy

i. Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally, the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability. None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

ii. Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Sale of goods and provision of services

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when risks and rewards are transferred and there is no longer any ownership or effective control over the goods. Sales income, including bar sales, net poker machine takings, green fees, competition fees and other general sales are cash at point of sales and there are no specific ongoing performance obligations connected with the revenue. This revenue is recognised upon receipt.

Membership Subscriptions

Revenue from the provision of membership subscriptions are recognised in the year in which they relate to as this is deemed to be the point in time when the risks and rewards are transferred. Payments are generally received in advance. If paid prior to the year commencing, this is shown as a liability in the balance sheet and recognised as revenue on a straight-line basis over the period of membership.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

Grants or subsidies (including economic stimulus)

The Company assesses the specific facts and circumstances of each grant or subsidy received to determine the appropriate application of revenue recognition requirements. These will generally vary between AASB 15 Revenue from Contracts with Customers (recognised as performance obligations are satisfied) or AASB 1058 Income for Not-for-Profit Entities (recognised immediately in the profit or loss once irrevocably entitled).

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied. Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

For consideration received under agreements that are either not enforceable or do not have sufficiently specific performance obligations are recognised in accordance with AASB 1058, either as:

1. Income immediately in the profit or loss for the excess of the initial carrying amount of an asset over any related amounts recognised in accordance with other Standards; or
2. Where the transfer of those grants are to enable the acquisition or construction of a recognisable non-financial asset that is to be controlled by the entity, as income in the profit or loss when (or as) the entity satisfies its obligations under that transfer.

Gain on disposal of non-current assets

When a non-current asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

iii. Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

b. Revenue from continuing operations

	2022	2021
	\$	\$
Revenue from contracts with customers		
Bar Sales	674,099	675,413
Sales Restaurant	722,144	498,019
Poker Machine Takings	262,650	262,822
Competition Fees	194,851	222,853
Green Fees	132,583	186,645
Subscriptions	163,924	138,850
Advertising and Sponsorship	33,997	28,275
Cart Shed Rental	9,827	9,506
Fuel Tax Credits	3,480	3,613
Membership - Social	8,625	31,025
Poker Machine GST Offset	17,180	17,180
Keno Commission	21,153	17,557
ATM Commissions	4,292	4,440
Raffle Income	51,593	47,759
Bingo Income	11,932	13,485
Squash Fees	5,834	5,555
Functions and room Hire	4,772	7,568
Other revenue	2,104	1,447
Donations Received	14,151	6,710
Total revenue	2,339,191	2,178,722

c. Other income

	2022	2021
	\$	\$
Rental income	-	1,462
Grants and subsidies	92,194	181,120
	92,194	182,582

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

6. Result for the year

The result for the year includes the following specific expenses:

Description	2022 \$	2021 \$
Advertising	13,235	13,574
Affiliation fees	14,960	14,139
Auditor's remuneration	19,680	19,520
Bank charges	2,471	2,341
Bank merchant fees	14,162	11,413
Bingo expenses	16,701	19,910
Bookkeeping fees	2,098	5,414
Cleaning supplies and chemicals	5,393	7,284
Commission to agents	53,292	57,518
Computer and IT expenses	19,360	20,320
Courtesy bus and MV expenses	2,086	1,715
Electricity and gas	56,794	40,782
Entertainment and promotions	23,463	17,932
Equipment purchases < \$1,000	8,170	10,896
Fuels and oils	16,326	12,430
Insurance expenses	51,508	39,499
Laundry services	3,421	1,408
Lease - Stuart Island	725	8,285
Members draw expense	20,046	3,818
Poker machine and keno maintenance	16,551	15,141
Printing, postage and stationery	8,573	8,147
Raffles expense	51,097	43,251
Rates and water	45,664	52,271
Repairs and maintenance	69,749	115,283
Security	14,590	14,512
Soil, seed and fertilisers	39,130	52,546
Staff amenities and uniforms	13,096	10,977
Subscriptions & fees	14,300	11,140
Telephone and internet	7,286	7,286
Trophies - Golf	50,869	45,568
Other miscellaneous expenses	16,040	15,874
Total	690,836	700,194

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

7. Finance income and expenses

Finance income	2022	2021
	\$	\$
Interest income	(73)	(672)

Finance expenses	2022	2021
	\$	\$
Interest expense on loans	5,476	10,721
Interest expense on lease liability	10,521	9,548
Total interest expense	15,997	20,269

8. Auditor's remuneration

	2022	2021
	\$	\$
HLV Audit Pty Ltd		
Audit of the financial report	14,700	14,320
Other remuneration of the auditor	4,980	5,200
Total Auditor Remuneration	19,680	19,520

Other services include assistance with the preparation of the financial report, ASIC lodgements and compliance, BAS lodgements, and assistance with ATO correspondence.

9. Cash and cash equivalents

a. Accounting policy

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

b. Cash and cash equivalent details

	2022	2021
	\$	\$
Cash at bank and on hand	223,502	290,112

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

10. Cash flow information

	2022	2021
	\$	\$
Profit/(loss) for the year	(81,225)	131,472
Add / (less) non-cash items:		
Depreciation and amortisation	174,227	126,965
Changes in assets and liabilities:		
(increase) / decrease in receivables	59,641	28,814
(increase) / decrease in inventories	(6,375)	(33,623)
(increase) / decrease in other assets	(8,079)	(12,750)
increase / (decrease) in employee benefits	8,516	23,806
increase / (decrease) in trade payables	14,286	57,206
increase / (decrease) in deferred income	28,250	(8,760)
Cash flows from operations	189,241	313,130

11. Trade and other receivables

Current	2022	2021
	\$	\$
Trade receivables	29,022	46,491
Government grant receivable	-	50,000
ATM settlement receivable	5,660	1,320
EFTPOS settlement receivable	13,869	11,513
NSW Gov Vouchers Clearing Account	1,872	740
Total Trade and other receivables	50,423	110,064

12. Inventories

Current	2022	2021
	\$	\$
Bar - at cost	40,360	33,898
Restaurant - at cost	7,382	7,263
Course - at cost	29,552	29,758
Total inventory	77,294	70,919

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

13. Other assets

Current	2022 \$	2021 \$
Prepayments	24,689	16,506
Subclub assets	1,355	1,459
Total other assets	26,044	17,965

14. Property, plant and equipment

a. Accounting policy

Each class of property, plant and equipment is measured using the cost model and is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

i. Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line and reducing balance basis over the asset's useful life to the Company, commencing when the asset is ready for use.

The estimated useful lives used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Land	N/A
Buildings	2.5% - 20%
Plant and equipment	5.0% - 50%
Leasehold improvements	5.0% - 20%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate. When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

b. Property, plant and equipment details

Summary	2022	2021
	\$	\$
Land - at cost	42,594	42,594
Buildings		
Buildings - at cost	633,075	599,847
Accumulated depreciation	(416,610)	(393,775)
Total Buildings	216,465	206,072
Plant and equipment		
Plant and equipment - at cost	1,580,803	1,488,628
Accumulated depreciation	(1,171,248)	(1,088,461)
Total Plant and equipment	409,555	400,167
Leasehold improvements		
Leasehold improvements - at cost	661,897	660,861
Accumulated depreciation	(639,886)	(637,580)
Total Leasehold improvements	22,011	23,281
Total Property, plant and equipment	690,625	672,114

Movement in carrying amounts

2022	Land	Buildings	Plant and equipment	Leasehold improvement s	Total
	\$	\$	\$	\$	\$
Opening balance	42,594	206,072	400,167	23,281	672,114
Additions	-	33,227	139,955	1,036	174,218
Disposals	-	-	-	-	-
Depreciation	-	(22,835)	(130,567)	(2,305)	(155,707)
Closing balance	42,594	216,464	409,555	22,012	690,625

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

15. Trade and other payables

Current	2022 \$	2021 \$
Trade payables	85,349	66,680
ATO liabilities	26,507	37,244
Accrued expenses	15,687	12,086
Superannuation payable	9,715	15,530
Other trade and other payables	17,153	8,585
	154,411	140,125

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

16. Borrowings

Current	2022 \$	2021 \$
Secured		
Bank loans	29,525	27,951
Other borrowings	18,819	11,149
	48,344	39,100
Non-current	2022 \$	2021 \$
Secured		
Bank loans	97,918	207,017
Other borrowings	54,556	42,081
	152,474	249,098

a. Summary of borrowings

- A BetterBusiness Loan with the Commonwealth Bank with a facility limit of \$365,380. The loan has an 11 year and 10 month term bearing a variable interest rate and monthly repayments of principal and interest commencing in July 2017. During the year the Club made additional principal payments and the redraw available at 30 June 2022 was \$111,364.
- An overdraft facility with the Commonwealth Bank with a limit of \$50,000.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

- A Chattel Mortgage agreement for the purchase of a Toro Sprayer for \$20,000 for a 5-year term commencing in May 2020 with an upfront payment and 60 monthly payments of \$343.11. The interest rate is fixed at 5% per annum. The mortgage is secured by the underlying asset.
- A Chattel Mortgage agreement for the purchase of a Toro Procore for \$41,376 for a 5-year term commencing in March 2021 with an upfront payment and 60 monthly payments of \$770.44. The interest rate is fixed at 4.45% per annum. The mortgage is secured by the underlying asset.
- A Chattel Mortgage agreement for the purchase of a Toro Workman Ute for \$24,010 for a 5-year term commencing in April 2022 with 60 monthly payments of \$466.98. The interest rate is fixed at 6.25% per annum. The mortgage is secured by the underlying asset.
- A Chattel Mortgage agreement for the purchase of a Toro SandPro for \$8,812 a 3-year term commencing in April 2022 with 36 monthly payments of \$275.80. The interest rate is fixed at 6.49% per annum. The mortgage is secured by the underlying asset.

The security for the Commonwealth Bank facilities consists of a registered first mortgage over the land and buildings owned by the Club, as well as a registered equitable mortgage and floating charge over the assets and undertakings of the Club.

b. Defaults and breaches

During the current and prior year, there were no defaults or breaches on any of the loans.

17. Employee benefits

a. Accounting policy

Provision is made for the Company's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Changes in the measurement of the liability are recognised in profit or loss.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

b. Employee benefit details

Current	2022	2021
	\$	\$
Annual leave	56,601	45,121
Long service leave	18,092	17,177
Total current employee benefits	74,693	62,298
Non-current	2022	2021
	\$	\$
Long service leave	12,421	16,300
Total non-current employee benefits	12,421	16,300

18. Leases

a. Accounting policy

At inception of a contract, the Company assesses whether a lease exists. i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration.

i. Lessee accounting

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised. The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used. Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term. Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

b. Company as a lessee

The Company has leases over a range of assets including land, course machinery and equipment, and poker machines as follows:

i. Terms and conditions of leases

- A Toro SandPro for 5-year term effective January 2017 with 60 monthly payments of \$360.30.
- A Toro Greens Mower and Rough Mower for a 5-year term effective April 2020 with 60 monthly payments of \$1,392.96.
- A Toro Surrounds Mower and Fairway Mower for a 5-year term effective May 2020 with 60 monthly payments of \$2,221.38.
- Two poker machines for a 3-year term effective November 2021 with 36 monthly payments of \$2,372.

ii. Concessionary leases

- During the year, the Directors entered into a licence agreement with the Department of Planning, Industry and Environment – Crown Lands to occupy the land on Stuart Island on which the golf course has been constructed. This agreement is for a five year term with a commencement date of 4 August 2021. The annual amount payable is \$20,000 plus GST with a review period after 3 years. This lease liability has been measured in accordance with AASB16 leases, calculating the present value of the future lease payments, using the incremental borrowing rate of

iii. Right-of-use assets

The Company has elected to measure the right-of-use asset arising from the concessionary lease for the use of the land in Stuart Island at cost which is based on the associated lease liability. This has been recognised in the statement of financial position as a right of use asset with a carrying amount of \$74,078 at 30 June 2022.

The right of use assets related the leases for the Toro equipment and poker machines described in note 14(b)(i) above have been recognised in Property, Plant and Equipment in note 13 of these financial statements. The total carrying amount of the underlying leased assets was \$185,816 at 30 June 2022.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

iv. Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	2022	2021
	\$	\$
< 1 year	91,836	45,532
1 - 5 years	176,075	121,493
Total undiscounted lease liabilities	267,911	167,025
Lease liabilities included in the statement of financial position	250,367	152,022

v. Statement of income and retained earnings

The amounts recognised in the Statement of income and retained earnings relating to interest expense on lease liabilities and short-term leases or leases of low value assets are shown below:

	2022	2021
	\$	\$
Expenses relating to short term leases	725	8,285
Expenses relating to leases of low value assets	1,366	711
Interest expense on lease liabilities	10,521	9,548

19. Deferred income

	2022	2021
	\$	\$
Current		
Subscriptions in advance	146,753	81,321
Sponsorship in advance	13,009	32,018
Tournaments in advance	595	11,934
Cart shed in advance	5,929	5,929
Rebates in advance	7,500	7,500
Function deposits and other liabilities	2,879	2,213
Total current deferred income	176,665	140,915

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

Non-current	2022	2021
	\$	\$
Rebates in advance	4,375	11,875
Total non-current deferred income	4,375	11,875

20. Contracted commitments

From the end of the financial year and until the date of this financial report, the Directors have committed to capital expenditure related to the purchase of two poker machines under Type 4 license agreements at a cost of \$85,392.

21. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 2022 (2021: None).

22. Related parties

a. The Company's main related parties are as follows:

Related parties include key management personnel and those charged with governance (the Directors of the Club). The remuneration paid to key management personnel of the Company is \$278,847 (2021: \$237,261).

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

b. Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. During the year there were no related party transactions.

Notes to the financial statements

Nambucca Heads Island Golf Club Ltd

For the year ended 30 June 2022

23. Events occurring after the reporting date

This financial report was authorised for issue by the Board of Director on 28 September 2022.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

24. Statutory information

The registered office and principal place of business of the Company is:

Nambucca Heads Island Golf Club Ltd
Stuart Island
Nambucca Heads NSW Australia
2448

Nambucca Heads Island Golf Club Ltd

Directors' declaration

The directors of the Company declare that:

The financial statements and notes for the year ended 30 June 2022 are in accordance with the *Corporations Act 2001* and:

- comply with the Australian Accounting Standards - Simplified Disclosures; and
- give a true and fair view of the financial position as at 30 June 2022 and of the performance for the year ended on that date of the Company.

In the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



Geoffrey Harris
President



Andrew Johnston
Treasurer

Dated: 28 September 2022



Independent audit report to the members of Nambucca Heads Island Golf Club Ltd

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report, being a simplified disclosure financial statement of Nambucca Heads Island Golf Club Ltd (the Company), which comprises the statement of financial position as at 30 June 2022, the Statement of income and retained earnings, the Statement of changes in equity and the Statement of cash flows for the year then ended, Notes to the financial statements and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- i. giving a true and fair view of the Company's financial position as at 30 June 2022 and of its financial performance for the year then ended; and
- ii. complying with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards - Simplified Disclosures, and for such internal control as management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

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In preparing the financial report, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

A handwritten signature in cursive script that reads 'HLV Audit'.

HLV Audit Pty Ltd

A handwritten signature in cursive script that reads 'Angela Holladay'.

Angela Holladay

Director

Nambucca Heads

28 September 2022